Seminário Técnico Internacional sobre Barragens de Rejeitos e o Futuro da Mineração em Minas Gerais

International Technical Seminar: Tailings Dams and the Future of Mining in Minas Gerais State











ICMM's work on tailings

Tom Butler, CEO 17 April 2019

Coverage of the Brumadinho incident



PRINCIPLES



Bloomberg

Ethical

Brazil's Costly Mining Failures Tied to Cheap Waste Storage



«Ce n'est pas un accident! C'est un crime!»



Second Vale dam burst in Brazil likely to curb mining risk appetite

The Telegraph

Brazil's latest mining disaster is a tragedy foretold







FINANCIAL TIMES

Opinion The Commodities Note (+ Add to myFT

Vale's catastrophic dam failure highlights industry shortcomings

Mining executives must ramp up efforts to enforce standards in order to restore trust



Vale suspended from Corporate Human

Rights Benchmark over dam disaster



Mining (+ Add to myFT)

Vale under scrutiny after second mine disaster in Brazil



Hinking (Add to myTT

Global miners count the cost of their failings

Environmental, social and governance metrics steer investors away from sector making



THE TIMES

Mining disaster at Brumadinho in Brazil puts focus on safety of dams around world



Brazil dam collapse: bodies pulled from toxic mud as hope fades for survivors

The New York Times

Brazil Arrests 8 at Mining Giant Vale Over Deadly Dam Collapse

Council discussion in February 2016





Council is strongly supportive of the proposed actions in response to Brumadinho

- A. High level review fully independent
- B. International Standard: Includes a consequence-based classification system and associated disclosure
- C. Supporting Guidance: Performance based Risk Informed System for Design, Operations and Closure (PBRISD) recommended by Prof. Morgenstern, a conformance guide for ICMM's tailings governance framework, critical controls management framework
- D. Short-term training on tailing management guidance, based on member interest.
- Supporting longer term research and training
- F. Building capacity within ICMM



Delivering on Council's commitments





COUNCIL'S COMMITMENTS

- A. High level non-technical review
- B. TSF classification system
- C. Develop PBRISD guidance
- D. Training on tailings guidance
- E. Research/education
- F. Capacity within ICMM

MEANS OF DELIVERY

- A. Independent review to develop an int'l standard*
- B. Independent review to develop an int'l standard*
- C. Tailings WGs to develop + external oversight
- D. Tailings WGs to determine
- E. Tailings WGs to determine
- F. ICMM to address

^{*} Tailings Working Groups to provide expert input in an advisory manner and as sounding board

Independent Review





Underscoring the importance of independence

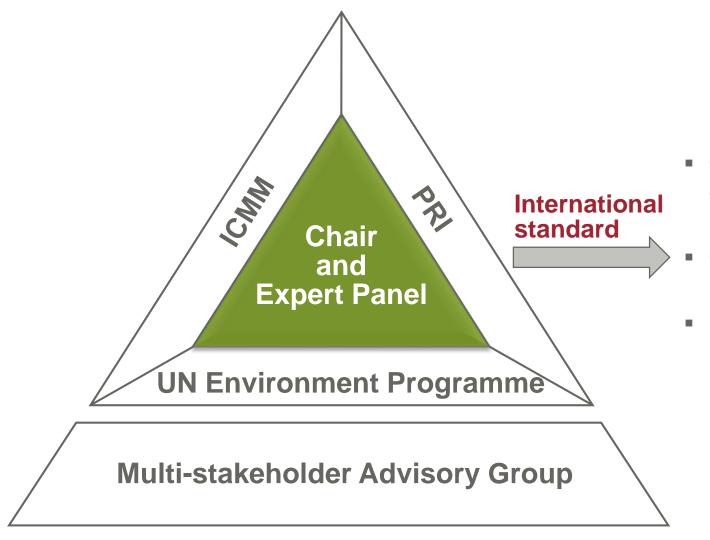
- We are committed as an industry to a step change in performance to restore the confidence of key stakeholders, including investors and host communities
- A wholly industry-owned process will not be regarded as credible and will therefore serve no purpose
- The appointment of a Chair regarded as objective and impartial to oversee the expert panel is a critical success factor
- ICMM has committed to engaging representatives from civil society, communities, industry, investors, and multilateral organisations, as well as engineers and subject matter experts, to determine the detailed scope of the review. Gaining the confidence that their views have been listened to is also a critical success factor
- All parties should be equally invested in providing a timely solution members can implement, while avoiding an unworkable outcome that would inhibit uptake

Independent review process





Outcome is development of international standard



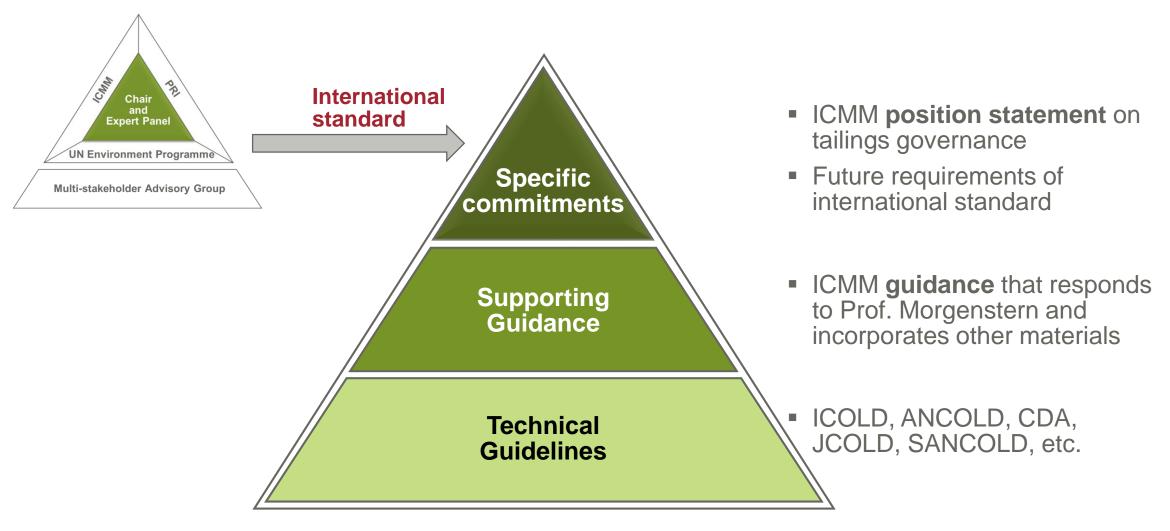
- Consequence-based classification system with requirements for each level
- Credible independent review
- Emergency planning and preparedness

Connection between various 'documents'





How various pieces of work connect together



On-going project activities





Tailings Aspirational Goal (set in 2017):

"We agree to work collectively to advance progress over the next 10-15 years towards developing superior and cost-effective alternatives to conventional wet tailings storage facilities."



On-going project activities



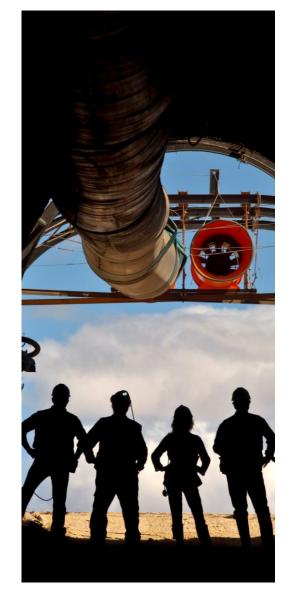


Three tracks of work:

Track 1: Identify alternative methods of mineral recovery, to significantly reduce or eliminate tailings waste (>15 years)

Track 2: Remove moisture from tailings and strengthen tailings (5-10years)

Track 3: Strengthen operational performance for tailings storage facilities; enhance implementation of tailings Position Statement (3-5 years)



On-going project activities



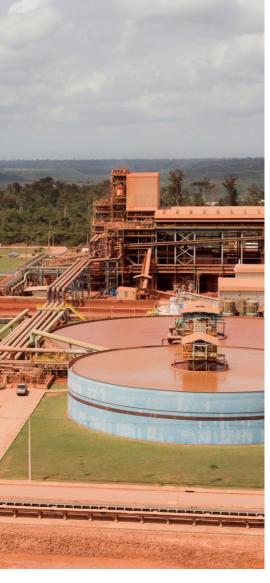


- A landscape review of technologies for 1) alternative mineral recovery and associated waste minimisation and 2) dewatering tailings
- Vendor marketplace sessions to identify collaborators among vendors, academics and practitioners
- Member survey to understand what initiatives are currently underway in reducing /eliminating tailings, remove moisture from tailings, and monitor TSFs. This will identify best practices and a picture of the 'market' to vendors





Any Questions?



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